

Welcome

- First TMT Forum: gathering of broad scientific communities of the TMT partner countries
 - Revisit the science potential of the TMT
 - Strengthen the partnership through new forming astro-aquaintances and renewing old ones
 - Generate excitement for the vast potential of the TMT
 - Particular welcome to the members of the broader US (beyond UC, Caltech and Yale) brought to the meeting via the NSF-TMT Cooperative Agreement to investigate potential future partnership in TMT by the NSF

Welcome II

- Speakers: get your talks to Tony
- Posters: we have 23 excellent posters available for both days of the meeting
- Lunch: on the upper deck
- Dinner: on your own
- Wireless:

TMT Operations

Scientist Perspective

TMT Forum
22 July 2013
Waikoloa, HI

- Initial plan developed and costed by Project based on Chile site
 - Direct science support
 - nuts and bolts ops
 - development of new capabilities



- Initial plan developed and costed by Project based on Chile site
 - Direct science support
 - nuts and bolts ops
 - development of new capabilities



- Fall 2010, Board established a TMT Ops Discussion Group to:
 - Bring all the partners up to speed with and into the planning process
 - Raise the priority of establishing details of the operations plan in anticipation of TMT proposals going to funding agencies
 - Improve the costing of the operations model
- M. Bolte (UC and Chair)
 - Peter Gray (TMT)
 - Eric Peng (China)
 - Judy Cohen (Caltech)
 - Tomonori Usuda (NAOJ)
 - Ram Ramaprakash (India)
 - Tim Davidge (Canada)

TMT Operations Discussion Group Activities

- Ops Plan was developed and documented over 8 months 2010/11
 - Peter Gray visits to Keck, Gemini, E-ELT and Subaru operations people
 - Initially the plan and cost as a mix of bottom-up and comparison with Keck costs, moving toward larger and larger fraction of bottom-up
 - Kim Gillies came on board has been taking a larger and larger role in estimating software efforts
 - Working to translate plans into requirements
- Extensive discussions in three SAC meetings
- Significant policy issues brought to TMT Board
- Brought all these activities together to produce a TMT Level 1 document that was subject of June 2011 External Review

Operations Review

- Excellent committee
- Thorough review
- Thoughtful report
- “deliberately lean”
- Report highlights (science support)
 - Diverse community considerations
 - Data pipelines may be underscoped
 - Need to address visitor instruments
 - Need to have ToO policy
 - Need to resolve available instrument issue
 - Data archive may suffer from lack of QA
 - Observatory metrics program is important



TMT Ops Principles/Model

- TMT Observatory operates on behalf of the partners: it will not be a standalone scientific center
- Partners control their time
 - Each partner will run independent time allocation process and provide TMT Obs with list of PIs/programs/acceptable calendar window
- TMT will provide full suite of proposal preparation, pre-observing, observing and post-observing support tools
- Multiple instruments can be scheduled for a single night (pre-defined)
- Flexibility to accommodate conditions-based observing will be facilitated on PI and Partner levels
 - The capability for a conditions-based, TMT-wide adaptive queue will be enabled, but not implemented in the early years of operations
- Cadence observations will be accommodated by scheduled service observing nights
- Target of Opportunity observations will be accommodated across the partnership

- Instrument/telescope simulators for proposal preparation. Exposure time and overheads planning. Technical feasibility provided by TMT
- Full scripting capabilities for night-time observing
- Instrument/telescope status and performance data will be monitored and posted
- Support Astronomer liaison assigned for each run
- Instrument teams provide quicklook reduction software, TMT maintains software
- TMT-standardized and maintained full-remote and evesdrop software available for remote observing
- Searchable archive of raw observations, headers and metadata maintained on line. Auto association with appropriate calibration data sets.

Observing Modes

- Classical Observing by Principle Investigator (PI)
 - PI operates the *instruments* & executes the observations directly
 - Fully capable mainland observing stations will be an option as will observing from Hilo TMT Headquarters
 - Observing Assistant operates telescope & AO/LGS systems
 - Support Scientist available for answering pre-observing questions, startup and night-time support
 - Use of multiple instruments per night (including for backup programs) is allowed and part of semester scheduling
 - Tools provided for PI- or partner-run “adaptive queue”

Observing Modes

- Service Observing by TMT Support Astronomers
 - Observations on behalf of PIs from combined list of observing blocks from all partners.
 - Schedule is fixed.
 - May be most useful for combining cadence observations from different programs.
 - Will be most useful if all partners participate allowing best combinations of programs to be scheduled in terms of common calibrations and optimizing observations over moon phase and airmass

Facility renewal

- In operations: \$750k facility refurbishment plus \$500k per year for instrument improvements (new gratings, filters, etc.)
- New instruments/major upgrades planning
 - Project has a document under development defining selection and development process
 - Board policy questions:
 - TMT partner preference for instrument contracts
 - Instrument team incentives (time and \$)
 - Assignment of value for externally-funded projects
- \$21M/year (FY10) for “Detailed Science Case Suite”
 - \$12M/year of this that is an obligation of partners

Data Processing/Archive updates

- All instruments delivered with standard data reduction software pipelines
 - TMT maintains after delivery with assistance of instrument builders
 - TMT supports community-led development & enhancement
- Data pipelines used during observing for quick-look
 - also provide quality control checks to monitor telescope & instruments
- TMT Data Archive
 - main system used by observers to retrieve their science data
 - searchable with associated metadata and calibration frames
 - science data accessible to public after proprietary period
 - Partner agreement is 18 months. Sub-set of metadata available earlier
 - archive hosted under contract with partner in off-island location (operations budget line item \$300K/yr.). Or could be established in Hawaii & run by TMT
 - reduced data products (2D spectra, etc.) kept in TMT Archive & associated with data

User Support Workshops & Training Courses

- TMT Support Astronomers (SA) provide direct assistance to TMT observers before, during & after observing run
 - each PI-Directed observer assigned a SA to guide process of preparing for observing run, followed by real-time assistance while observing as required
 - interaction in preparing information for service observations, possible eavesdropping during the scheduled service observing & data distribution
- TMT would work with partner institutions to provide assistance and training to new potential observers during proposal preparation stage
 - help organize joint workshops & training sessions for astronomers from partner countries to communicate the capabilities & status of TMT & its instruments
 - technical tutorial sessions: imaging, spectroscopy, data reduction, TAC process, etc
- Assistance during proposal preparation stage via a Helpdesk, FAQ & active updates to telescope/instrument information web pages

Instrument Simulators

- TMT will provide a comprehensive suite of software simulators for its instruments to assist observers to prepare for observing
- Users provided with simulators at proposal stage e.g. exposure time calculators to determine the feasibility of their proposed observation
 - simulations done for different seeing and sky conditions under a range of parameters such as instrument aperture size, slit widths, detector readout formats and modes
- Training for new users. Option to allow simulator to mimic a real observation with an actual instrument GUI interface exactly as will be seen during observing
 - new users more familiar with the observing process before arriving at the telescope & able to observe more efficiently
 - experienced users benefit from refresher sessions on instrument operation & any new features which may have been added to the observing interface

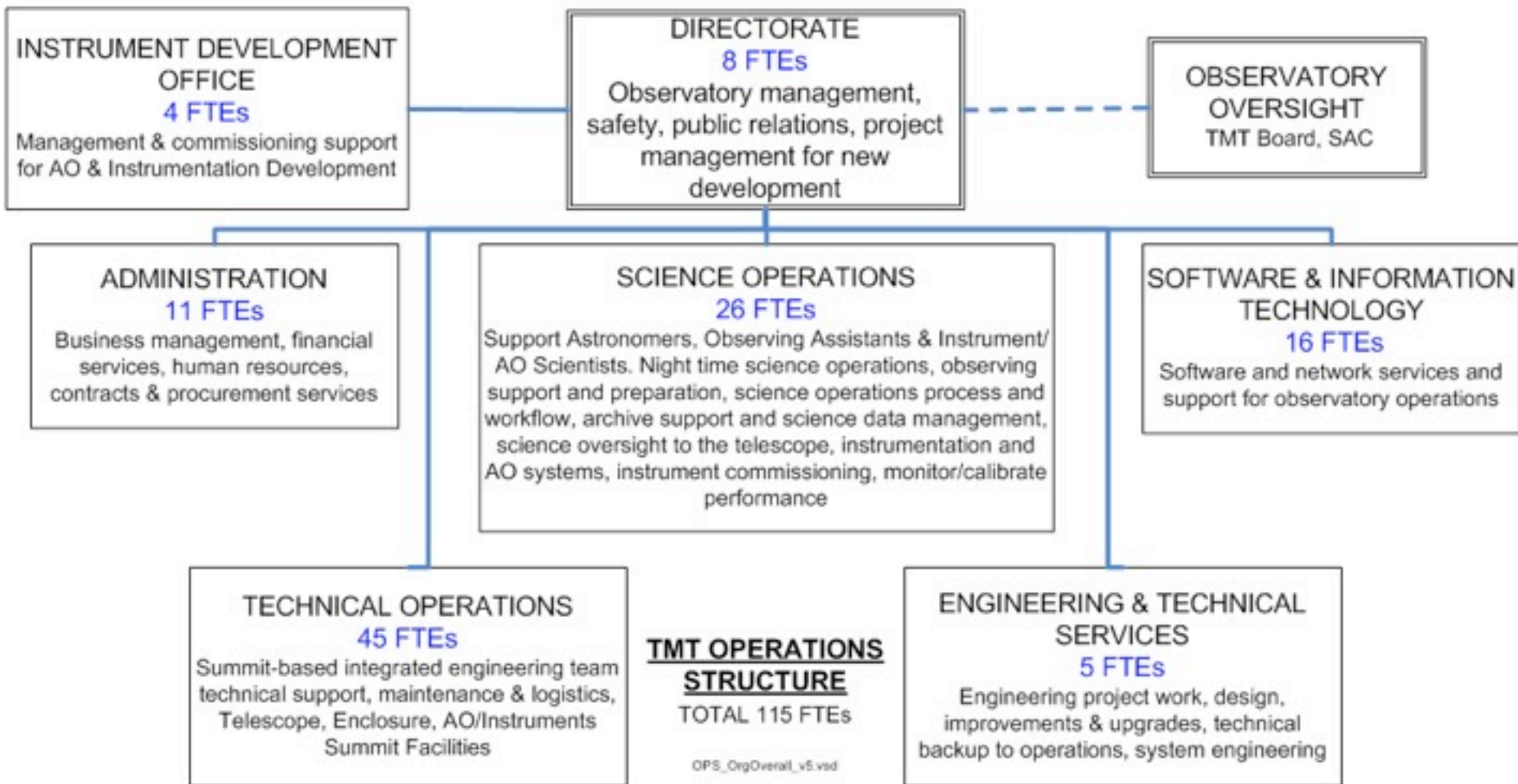
Target of Opportunity ToO

- A Target of Opportunity process will be included in TMT Operations
- TMT has ability to rapidly acquire objects & switch quickly between instruments
 - up to eight instrument are available, but 3-4 instruments will be scheduled to be fully prepared and supported on any planned night
- Challenges to include the capacity to override observations
 - PI-Directed Mode: partners agree to have their observers give up to a predetermined amount of time on any one night. All partners must agree.
 - time used deduced from partner share next semester at 1.5x rate
 - Service Mode: more challenging to schedule

Observatory Metrics

- Operations review recommendation:
 - “appropriate metrics for the benchmarking of the operational efficiency, and the foreseeable impact of its possible improvements”
- Propose to track usual observatory metrics:
 - weather loss, technical downtime, shutter open time, etc.
 - use similar criteria as used by other major observatories, no standard exists
- Observing software will accurately track & log time spent on each observation and observing sequence. Logging such things as:
 - Slew time, acquisition, guiding, integrating, read-out & instrument configuration
 - See: <http://www2.keck.hawaii.edu/inst/metrics/>
 - metrics used to monitor & refine performance of telescope/instruments/process
 - assess potential future efficiency improvements & enhancements

TMT Operations Organization



Operations Cost Estimate

BASELINE OPERATIONS

TMT Operations Budget - v.8
CPDR/ops_8.xls
TMT OPS PRE 11.004.REL01
Peter Gray Jan 04, 2011

104 staff labor estimate from Star/Star_1

2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Keck	TMT OPS minus (CommBenefit, InComm, InstFund)
BASELINE	19,510,820	22,467,846	22,007,820																			91,000,000	19,207,000
Enhanced	15,675,778	18,765,388	14,811,721																				36,121,000
Contingency																							2,122,150
TOTAL	35,186,598	41,233,234	36,819,541																				127,121,000

Note: Labor Cost 2010 \$10.9M + 80% for instrument development
Baseline was \$17.9M in v.3. In CommBenefit, dec of baseline

v.3 20110104 developed & refined for Jan 2011 Cost Review & OPS/VO follow-up
v.7 20100513 added more details after 2010 EAP review, not Board approved
v.8 same as v.7 which had been approved by TMT Board
v.9 20101026 SAC mtg w/ro deckman to \$1M/yr, SAV cost at \$300K, Eng cost

Contingency on BASELINE 2,122,150
%Contingency 9.96%

Cost Description, Basis of Estimate
Comments & Notes

(Hilton Lewis 2000)

WBS-2	WBS-3	WBS-4	Expense Item	Description	2009	BASELINE	Enhanced 1	Enhanced 2	% Contingency	\$K Contingency	Cost Description, Basis of Estimate Comments & Notes
VGT	WCF		Consulting	Management consulting fees	5	25	5	5	5%	1.3	Make do with less management consulting. Utilize help from US and international partners. This cost item can include contracted services to monitor the biological, flora and fauna during construction period.
VGT	DLGL		Legal	Director legal services	5	25	5	5	5%	1.3	Make use of Cheadle/SC lawyers and legal help from partner institutions. 2010/2011 need to discuss with David Goodman's update with standard base costs.
VGT	DBC		Discretionary	Business entertainment	5	5	5	5	5%	1.3	Make do with less management consulting. Utilize help from US and international partners. This cost item can include contracted services to monitor the biological, flora and fauna during construction period.
VGT	DBF		Visitor	Visitor support	0	0	50	50	5%	1.3	Make do with less management consulting. Utilize help from US and international partners. This cost item can include contracted services to monitor the biological, flora and fauna during construction period.
VGT	GRD		Travel	Board meetings	0	50	50	50	5%	2.5	Make do with less management consulting. Utilize help from US and international partners. This cost item can include contracted services to monitor the biological, flora and fauna during construction period.
VGT	S4C		Travel	SAC meetings	0	50	75	75	5%	2.5	Make do with less management consulting. Utilize help from US and international partners. This cost item can include contracted services to monitor the biological, flora and fauna during construction period.
VGT	S4C		Travel	SAC support	0	5	10	10	5%	0.3	Make do with less management consulting. Utilize help from US and international partners. This cost item can include contracted services to monitor the biological, flora and fauna during construction period.
VGT	S4F		Personal equip	Personal safety equipment	5	15	20	20	5%	0.8	Make do with less management consulting. Utilize help from US and international partners. This cost item can include contracted services to monitor the biological, flora and fauna during construction period.
VGT	S4F		Training	Staff safety training	0	10	15	15	2%	0.2	Make do with less management consulting. Utilize help from US and international partners. This cost item can include contracted services to monitor the biological, flora and fauna during construction period.
VGT	ISR		Insurance	General liability	10	20	20	20	5%	1.0	Make do with less management consulting. Utilize help from US and international partners. This cost item can include contracted services to monitor the biological, flora and fauna during construction period.
VGT	ISR		Insurance	Directors' and Officers' liability	10	20	20	20	5%	1.0	Make do with less management consulting. Utilize help from US and international partners. This cost item can include contracted services to monitor the biological, flora and fauna during construction period.
VGT	ISR		Insurance	Property insurance	60	120	100	100	10%	12.0	2010/2011 new labor include instrument development.
VGT	ISR		Insurance	Commercial auto liability	10	20	20	20	5%	1.0	Make do with less management consulting. Utilize help from US and international partners. This cost item can include contracted services to monitor the biological, flora and fauna during construction period.
VGT	ISR		Insurance	Vehicle insurance (non-liability)	10	20	20	20	5%	1.0	Make do with less management consulting. Utilize help from US and international partners. This cost item can include contracted services to monitor the biological, flora and fauna during construction period.
VGT	ISR		Insurance	Workers compensation	40	67	100	100	10%	6.7	Make do with less management consulting. Utilize help from US and international partners. This cost item can include contracted services to monitor the biological, flora and fauna during construction period.
VGT	ISR		Insurance	Storage tank pollution liability	1	1	1	1	5%	0.1	Make do with less management consulting. Utilize help from US and international partners. This cost item can include contracted services to monitor the biological, flora and fauna during construction period.
VGT	ISR		Insurance	Programs	0	15	30	30	5%	0.6	Make do with less management consulting. Utilize help from US and international partners. This cost item can include contracted services to monitor the biological, flora and fauna during construction period.
VGT	ISR		Insurance	Programs	0	100	100	100	5%	5.0	Make do with less management consulting. Utilize help from US and international partners. This cost item can include contracted services to monitor the biological, flora and fauna during construction period.

102 Staff Labor \$10.3M

Annual Operations Budget (excluding extras) \$19.3M

TOTAL Operations Budget \$33.8M includes: Instrumentation, Community Benefits & Decommissioning

Cost estimates derived direct from analogous Keck operations. Updated & scaled for TMT operations

Additional costs being developed for enhanced levels of service

Contingency Estimates for each operations cost item

Operations Staff Labor Costs

EXAMPLE SPREADSHEET TOOL

TMT Operations Staff - Baseline Operations - v.7										Number of Staff - EOPS-2		Labor Cost - EOPS-2		Contingency	
										BASELINE #	Enhanced #	BASELINE \$	Enhanced \$	Contingency	Contingency Cost
<p>102 Staff Cost \$10.3M</p>										102	102	\$10,300,000	\$10,300,000		
<p>Enhanced models proposed to partners at extra cost.</p>															
<p>Contingency estimates for recruitment salary</p>															
<p>Salaries derived from typical Hawaii-based observatories. Includes details of individual benefits loadings (summit allowance, etc.)</p>															
<p>Spreadsheet also used for estimates of office space, summit facility, transportation, etc.</p>															

The Information Herein is Subject to the Restrictions Contained on the Cover Page of this Document

Key Projects

- With the current Ops principles, any cross-partner collaborations would have to grow organically
- Programs that require a large number of nights are therefore difficult to undertake
- Key Projects have proven to be very efficient with observing time and to have large impact in many areas of astronomy
- Do the TMT partners want to develop a policy/process that allows cross-partner projects
 - Competitive (super TAC)
 - Different data access rules for participants
- Process: SAC considers this with wide input from partner communities and makes recommendations to the Board